



**Guam Solid Waste Authority  
Board of Director's Meeting  
Agenda**

Thursday, January 12, 2023, 1:00pm  
via video conference

- I. Call to order
- II. Roll Call
- III. Determination of Proof of Publication
- IV. Approval of Agenda Items
- V. Approval of Minutes
- VI. Reports
  - a. Management reports
    - i. Operational Update
    - ii. Financial Update
  - b. Legal Counsel's Report
  - c. Committee Reports
- VII. Unfinished Business
  - a. Ordot Post Closure Plan update
  - b. Island Wide Trash Collection Initiative
  - c. Layon Cells 1 and 2 Closure
  - d. Rate Case with the Public Utilities Commission
- VIII. New Business
  - a. Procurement of Legal Counsel
  - b. GSWA-GFT Collective Bargaining Agreement
- IX. Communications and Correspondence
- X. Public Forum: members of the public to contact GSWA to be placed on the agenda if they wish to address the board.
- XI. Next meeting
- XII. Adjourn



**GUAM SOLID WASTE AUTHORITY  
BOARD OF DIRECTORS' MEETING MINUTES  
Thursday, December 15, 2022  
1:09 pm – 2:01 pm  
Guam Solid Waste Authority Via Video Conference**

**I. Call to Order**

Chairman Gayle called the meeting to order for the Guam Solid Waste Authority (GSWA) Board of Directors' meeting at 1:09 pm.

**II. Roll Call**

**Board Members:**

Andrew Gayle	Chairman
Minakshi Hemlani	Vice Chairwoman
Peggy Denney	Secretary
Jim Oehlerking	Member

**Management & Staff:**

Irvin Slike	General Manager
Roman Perez	Assistant General Manager of Operations (Acting)
Katherine Kakigi	Comptroller
Keilani Mesa	Administrative Officer
Ronalene Presto	Administrative Assistant

**Guests:**

David Lore	Guahan Waste Control
Bob Perron	Guahan Waste Control
Jesse Chargualaf	Office of Senator Sabina Perez

**III. Determination of Proof of Publication**

1st Publication with The Guam Daily Post on Thursday, December 8, 2022  
2nd Publication with The Guam Daily Post on Tuesday, December 13, 2022.

**IV. Approval of Agenda Items**

Vice Chairwoman Hemlani made a motion to approve the agenda prepared by Chairman Gayle. Secretary Denney seconded the motion. There was no further discussion. The motion passed unanimously.

**V. Approval of Minutes**

Board member Oehlerking made a motion to approve the minutes from the meeting held on Thursday, November 17, 2022. Secretary Denney seconded the motion. There was no discussion, and the motion passed unanimously.

**VI. Reports**

**a. Management Reports**

**I. Operational Update**

General Manager Slike reported to the Board that Attorney Sandra Miller confirmed that the Office of the Attorney General has completed phase 1 review of the Electric Truck Bid and she also provided a schedule with the PUC making an award/recommendation in January 2023. Mr. Slike is



hopeful that the bids are reviewed with an approval by February. A letter was provided to DOA Director Birn requesting consideration to go through the Federal GSA for the truck purchases, however, Mr. Slike is awaiting a response. Mr. Slike intends on going with a local only bid. He also informed the Board that GSWA has 2 refuse trucks that are not operable due to various reasons. Mr. Slike updated the Board that the delivery of the 3 diesel trucks will be in July 2023, which is 60 days earlier than what was quoted in the bid.

## **II. Financial Update**

General Manager Slike presented to the Board that there was an increase in trend for commercial waste. There was 51% increase in contractual labor compared to last year, which is due to the double shift. Chairman Gayle also reported that the net revenue over expenditures is showing a good trend. Comptroller Kakigi reported that the cash balance of the operational fund increased compared to the fiscal year ending 2022 of \$800K. The Ordot cash account decreased by 7%, or \$322K, due to sending increases over what is transferred to the account. Liabilities showed an increase of \$303K, and continue to accrue the monthly invoices. As for fund balance the composition as of November 30<sup>th</sup> period ending showed an increase of \$237K in the operational fund versus a decrease in the Ordot Dump Fund of \$112K. The fund balance is tracking more revenues than expenses by \$237K with \$100K committed to reserves. Expenditures showed an increase due to the contractual obligations. Primary costs consisted of PHR with an increase in rates of about 45% as well as purchasing more parts and supplies for vehicle maintenance, with a total increase of about \$40K compared to last year. Comptroller Kakigi reported to the Board that the commercial revenues showed a positive trend and the residential revenues continue to increase. She also reported that biosludge is not ready to be disposed of at the landfill. Lastly, key indicators showed positive numbers, with more collections of Accounts Receivables and residential customers continue to increase.

### **b. Legal Counsel's Report**

No discussion

### **c. Committee Reports**

No discussion

## **VII. Unfinished Business**

### **a. Ordot Post Closure Plan Update**

General Manager Slike updated the Board that the court hearing is scheduled for tomorrow, Friday, December 16, at 9:30am. The Receiver made a recommendation to increase the monthly and yearly contribution; with an increase of \$1.6M yearly and the monthly contribution from \$167 to \$300K. This will require a \$3 - \$4 per customer minimum rate increase to cover these costs. In the status report there was a recommendation to discuss this further at the beginning of the new year. Mr. Slike mentioned to the Board that he has provided a copy of the letter he sent to Mr. Miguel Bordallo, GWA General Manager, on October 24, regarding the request to lower the rate being charged for leachate costs based on the recommendations by EA Engineering, which could translate to a 60% decrease in leachate costs. Mr. Slike has yet to either video conference or speak on the matter since the letter has been delivered. The site samples to determine whether it is leachate contamination were sent out a week ago with results expected by mid-January. Mr. Slike stated that in the status report, EPA strongly recommends that wet and dry seasons be sampled, so it appears that it will be November 2023 before the source of the leachate is more accurately identified. He anticipates that there will be more to discuss on the matter after tomorrow's court hearing.



**b. Island Wide Trash Collection Initiative**

Chairman Gayle reported to the Board that he and Mr. Slike met with the Governor on December 5<sup>th</sup>, along with the Lieutenant Governor and their policy advisors. They have prepared an updated draft with language that includes what is referred to as the lifeline programs for qualifying families. The Governor and her team are now discussing what the funding source will be for the lifeline program. Mr. Slike added that he plans to roll out a pilot program in the south that could possibly begin as early as late summer, early fall of 2023.

**c. Layon Cells 1 and 2 Closure**

General Manager Slike reported to the Board that additional soil cover has been put in place.

**d. Rate Case with the Public Utilities Commission**

General Manager Slike updated the Board that he and Comptroller Kakigi have met with the PUC regarding the Rate Model Study. They've discussed the two scenarios that will be presented, one with the Island Wide Collection and one without as well as some assumptions and calculations.

**VIII. New Business**

**a. Salary Adjustment for Irvin Slike, GSWA General Manager**

Vice Chairwoman Hemlani reported to the Board that she and the committee recommended a salary adjustment in the last Board meeting, which will include an extension to his employment agreement by another year, a salary adjustment to \$182K per year and round trip tickets to attend conferences that will benefit the agency. Chairman Gayle stated for the record that the board deemed Mr. Slike's performance to meet or exceed the requirements set by statute for the GSWA GM and thus require specific skills for which he should be appropriately compensated. Secretary Denney made a motion to extend the contract term by one year, to increase the annual salary to \$182K, and to include the addition of 1 round-trip ticket to per year with per diem, travel and lodging so long as the conference is related to job duties benefitting the agency. Board member Oehlerking seconded the motion. There was no further discussion and the motion passed unanimously.

**b. Procurement of Legal Counsel**

A brief discussion was held regarding the status of legal counsel for GSWA in light of the election of a new Attorney General. Mr. Slike will discuss this issue with our current legal counsel and advise the board accordingly.

**IX. Communications and Correspondence**

No discussion

**X. Public Forum: Members of the public to contact GSWA to be placed on the agenda if they wish to address the board.**

**XI. Next meeting**

The next meeting will be via video conference on Thursday, January 12, 2023, at 1:00 pm.

**XII. Adjourn**

Vice Chairwoman Hemlani made a motion to adjourn the meeting, and Secretary Denney seconded the motion. The motion passed unanimously, and the meeting adjourned at 2:01 pm.

# JOB POSTING

## BUSINESS TEACHER

Academy of Our Lady of Guam seeking Business teacher. College degree and/or at least two years experience required. Certification preferred, but not required. Pay will commensurate with educational background and experience. Background check shall be conducted. Current Police and Court clearances needed upon employment. Upon hiring, candidates must pass Virtus training required by the Archdiocese.

Send resume to [acad@aolg.edu.gu](mailto:acad@aolg.edu.gu) or call (671)-477-8203



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414 W. Soledad Avenue, Suite 300 GCIC Building, Hagatna, Guam  
Or apply online at [www.hireguam.com](http://www.hireguam.com); Enter Keyword : 2023-014**

## RAZZANO WALSH & TORRES, P.C.

SUITE 100, 139 MURRAY BLVD.  
HAGATNA, GUAM 96910  
TELEPHONE: (671)989-3009  
FACSIMILE: (671) 989-8750

Attorneys for Petitioner,  
Elaine D. Ulloa

IN THE SUPERIOR COURT OF GUAM

IN THE MATTER OF THE ESTATE OF

ZELIA D. DUENAS,  
Decedent.

PROBATE CASE NO. PR0162-22

NOTICE OF HEARING ON VERIFIED PETITION FOR LETTERS OF ADMINISTRATION

NOTICE IS HEREBY GIVEN that Elaine D. Ulloa has filed a Petition for Letters of Administration for the estate named above, reference to which is hereby made for further particulars. A hearing on the petition is set before the Honorable Arthur R. Barcinas on January 12, 2023, at 11:00 a.m.

DATED at Hagatna, Guam on November 29, 2022

DANIELLE T. ROSETE

Clerk of Court

By: /s/ YVONNE L. CRUZ  
DEPUTY CLERK



## Guam Solid Waste Authority Board of Directors Regular Meeting Thursday, January 12, 2023 – 1:00 PM (ChST)

### Join Zoom Meeting

Link: <https://zoom.us/j/9140408814?pwd=TjZ3U0dHSVd0ajlKRjBhcWFrc1ZYZz09>

Meeting ID: 914 040 8814 Passcode: 777546

The Guam Solid Waste Authority Board of Directors will have a board meeting January 12, 2023 at 1:00 PM. The meeting will be conducted via Zoom.

**Agenda: I. Call to order; II. Roll Call; III. Determination of Proof of Publication; IV. Approval of Agenda Items; V. Approval of Minutes; VI. Reports a. Management Reports i. Operational Update ii. Financial Update b. Legal Counsel's Report c. Committee Reports; VII. Unfinished Business a. Ordot Post Closure Plan Update b. Island Wide Trash Collection Initiative c. Layon Cells 1 and 2 Closure d. Rate Case with the Public Utilities Commission; VIII. New Business a. Procurement of Legal Counsel b. GSWA – GFT Collective Bargaining Agreement; IX. Communication and Correspondence; X. Public Forum: members of the public to contact GSWA to be placed on the agenda if they wish to address the board.; XI. Next Meeting; XII. Adjourn**

Access live stream of the meeting on GSWA website: <https://www.guamsolidwasteauthority.com/>

For more information, please contact GSWA Admin at [admin@gswa.guam.gov](mailto:admin@gswa.guam.gov) or 671-646-3215.

Persons needing telecommunication device for the Hearing/Speech Impaired (TDD) may contact 671-646-3111.

This advertisement was paid for by GSWA.

### GARY WAYNE FRANCIS GUMATAOTAO, ESQ.

Law Offices of Gumataotao & Pole, P.C.  
456 W. O'Brien Drive, Suite 104  
Hagatna, Guam 96910  
Telephone: (671) 475-0200  
Facsimile: (671) 475-0203

Attorneys for Petitioner

IN THE SUPERIOR COURT OF GUAM  
HAGATNA, GUAM

IN THE MATTER OF THE ESTATES OF

JOSE SABLAN CRUZ,  
Deceased,

ENIFREDA PEREZ CRUZ,  
Deceased,

KATHERINE PEREZ CRUZ,  
Deceased.  
by

GARY W.F. GUMATAOTAO,  
Petitioner.

PROBATE CASE NO. PR0185-22

NOTICE OF HEARING IN RE PETITIONE FOR LETTERS OF ADMINISTRATION

NOTICE IS HEREBY GIVEN that GARY W.F. GUMATAOTAO has filed herein a petition praying for Letters of Administration upon the ESTATES OF JOSE SABLAN CRUZ, deceased, ENIFREDA PEREZ CRUZ, deceased, and KATHERINE PEREZ CRUZ, deceased, that a hearing on the Petition for Letters of Administration has been set for January 17, 2023 at 11:00 A.M. in the Superior Court of Guam, Superior Court, Guam Judicial Center, 120 West O'Brien Drive, Hagatna, Guam, and all persons interested are hereby notified to appear at the time and place set for said hearing and show cause if any they have why the petition should not be granted.

Reference is hereby made to the said petition for further particulars.

Dated: October 24, 2022

SUPERIOR COURT OF GUAM  
CLERK OF COURT  
K-LANI KAY PEREZ  
Deputy Clerk

### LAW OFFICES CUNLIFFE & COOK

210 Archbishop Flores Street, Ste. 200  
Hagatna, GU 96910-5189  
Telephone: (671) 472-1824  
Telefax: (671) 472-2422

Attorneys for: Executor

IN THE SUPERIOR COURT OF GUAM  
IN THE MATTER OF THE ESTATE  
OF  
ROBERT EDWARD DE LODGE,  
Deceased.

PROBATE CASE NO. PR0171-22

NOTICE TO CREDITORS

NOTICE IS HEREBY GIVEN by the attorneys for GREGORY BENAVENTE BLAS, Executor of the Estate of ROBERT EDWARD DE LODGE, Deceased, to the creditors of, and all persons having claims against said estate or against said deceased, that within sixty (60) days after the first publication of this notice, they either file them with the necessary vouchers with the Clerk of Court, Superior Court of Guam, Guam Judicial Center, 120 West O'Brien Drive, Hagatna, Guam, 96910, or exhibit them with the necessary vouchers to the Executor's attorneys, law offices of CUNLIFFE & COOK, A Professional Corporation, 210 Archbishop Flores Street, Suite 200, Hagatna, Guam, 96910, the same being the place of transaction for said estate.

Dated: November 30, 2022

CUNLIFFE & COOK  
A Professional Corporation  
Attorneys for Executor  
By /s/ JEFFREY A. COOK, ESQ.

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**LAW OFFICE OF JOHN C. TERLAJE**  
 194 Hernan Cortes Ave.  
 Terlaje Professional Bldg., Suite 216  
 Hagåtña Guam 96910  
 Telephone: (671) 477-8894  
 Fax: (671) 472-8896  
 Email: john@terlaje.net

**IN THE SUPERIOR COURT OF GUAM**  
 IN THE MATTER OF THE ESTATE  
 OF  
**STANLEY BABAUTA LUMABAO,**  
 Decedent.

PROBATE CASE NO. PR0213-22

**NOTICE TO CREDITORS**

**NOTICE IS HEREBY GIVEN** by the undersigned, **JOHN C. TERLAJE**, Administrator of the Estate of **STANLEY BABAUTA LUMABAO**, decedent, to the creditors of and all persons having claims against said estate or against said decedent, that within sixty (60) days after the first publication of this notice, they either file them with the necessary vouchers in the office of the Clerk of the Superior Court of Guam, Hagatna, Guam, or exhibit them with the necessary vouchers to the said **JOHN C. TERLAJE**, Administrator, at Hagatna, Guam, the same being the place for the transaction of the said estate.

Dated this 8th day of November, 2022.

/s/ **JOHN C. TERLAJE**  
 Administrator

**ALCOHOL BEVERAGE CONTROL BOARD**  
**NOTICE OF REGULAR MEETING**

The Alcoholic Beverage Control Board will be meeting on **Wednesday, Wednesday, January 18, 2023 at 4:00 p.m.** via Zoom Video Conference

**Meeting Link:**  
 Meeting Link: <https://us02web.zoom.us/j/86024542929>

**Livestream:**  
[Guam Department of Revenue and Taxation - Facebook page](#)

**AGENDA:**

- I. Call to Order
- II. Roll Call
- III. Old Business:
  - (A) Minutes of Meeting - Dec. 21, 2022 (Pending Approval)
- IV. New Business:
  - (A) Alcoholic Beverage License(s) Applications: DBA: Sipped Distribution, LLC (New); DBA: Wan Chai Chinese Restaurant (New).
- V. Temporary Alcoholic Beverage License Application(s):
  - (A) Pacific War Museum "HK Rugby 10's x 7's"
  - (B) Inalahan Municipal Planning Council "Maga'Lahi Gadao Gupot Chamoru"
- VI. Special Display and Tasting/Sampling Event(s):
  - (A) Island Beverage Distributors, LLC "Beer, Wine and Liquor Tasting" (Payless Micronesia Mall).
- VII. Manager/Assistant Manager Applications: New/Renewal
- VIII. Other Discussions
- IX. Open Forum
- X. Adjournment

For any special accommodations, please contact: 635-1806/02  
 This ad is paid with government funds by the Alcohol Beverage Control Fund.

**LAW OFFICE OF FREDERICK J. HORECKY**  
 643 Chalan San Antonio Ste 102B  
 Tamuning, Guam 96913  
 Telephone: (671) 646-8274/75  
 Facsimile: (671) 646-8403

Attorney for Petitioner

**IN THE SUPERIOR COURT OF GUAM**  
 IN THE MATTER OF THE ESTATE  
 OF  
**MARK ALAN LANDER,**  
 Deceased.

Probate Case No. PR0174-22

**NOTICE OF HEARING ON PETITION FOR LETTERS OF ADMINISTRATION**

THIS NOTICE IS REQUIRED BY LAW. YOU ARE NOT REQUIRED TO APPEAR IN COURT UNLESS YOU DESIRE.

NOTICE IS HEREBY GIVEN that GARY R.W. DENTON has filed a Petition for Letters of Administration upon the Estate of Decedent named above, reference to which Petition is hereby made for further particulars. A hearing on the Petition is set for January 17, 2023 at 11:00 A.M., of the said date, in the courtroom of the Superior Court of Guam, Hagatna, Guam.

DATED this 24th day of October, 2022.

**DANIELLE T. ROSETE**  
 Clerk of Superior Court of Guam  
 by: /s/ **K-LANI KAY PEREZ**  
 Deputy Clerk

**LAW OFFICES CUNLIFFE & COOK**  
 210 Archbishop Flores Street, Ste. 200  
 Hagåtña, GU 96910-5189  
 Telephone: (671) 472-1824  
 Telefax: (671) 472-2422  
 Attorneys for: Executor

**IN THE SUPERIOR COURT OF GUAM**  
**IN THE MATTER OF THE ESTATE**  
**OF**  
**ANA CRUZ ACFALLE ,**  
 Deceased.

**PROBATE CASE NO. PR0133-22**  
**NOTICE TO CREDITORS**

**NOTICE IS HEREBY GIVEN** by the attorneys for **BENNY CRUZ ACFALLE**, Executor of the Estate of **ANA CRUZ ACFALLE**, Deceased, to the creditors of, and all persons having claims against said estate or against said deceased, that within sixty (60) days after the first publication of this notice, they either file them with the necessary vouchers with the Clerk of Court, Superior Court of Guam, Guam Judicial Center, 120 West O'Brien Drive, Hagåtña, Guam, 96910, or exhibit them with the necessary vouchers to the Executor's attorneys, law offices of **CUNLIFFE & COOK**, A Professional Corporation, 210 Archbishop Flores Street, Suite 200, Hagåtña, Guam, 96910, the same being the place of transaction for said estate.

Dated: December 8, 2022.

**CUNLIFFE & COOK**  
 A Professional Corporation  
 Attorneys for Executor  
 By /s/ **JEFFREY A. COOK, ESQ.**



**Guam Solid Waste Authority Board of Directors Regular Meeting**  
**Thursday, January 12, 2023 – 1:00 PM (ChST)**

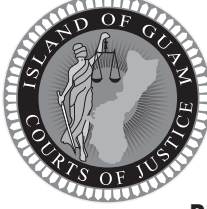
**Join Zoom Meeting**  
 Link: <https://zoom.us/j/9140408814?pwd=TjZlU0dHSVd0ajlKRjBhcWFrc1ZlZz09>  
 Meeting ID: 914 040 8814 Passcode: 777546

*The Guam Solid Waste Authority Board of Directors will have a board meeting January 12, 2023 at 1:00 PM. The meeting will be conducted via Zoom.*

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Access live stream of the meeting on GSWA website: <https://www.guamsolidwasteauthority.com/>

For more information, please contact GSWA Admin at [admin@gswa.guam.gov](mailto:admin@gswa.guam.gov) or 671-646-3215.  
 Persons needing telecommunication device for the Hearing/Speech Impaired (TDD) may contact 671-646-3111.  
 This advertisement was paid for by GSWA.



**JUDICIARY OF GUAM**  
 Guam Judicial Center  
 120 West O'Brien Drive Hagåtña, Guam 96910  
[www.guamcourts.org](http://www.guamcourts.org)

**REQUEST FOR PROPOSALS (RFP) NO. 23-04**  
**DESIGN, SUPPLY AND INSTALL ALUMINUM FENCE**

The Judiciary of Guam is accepting proposals from qualified vendors for the **Design, Supply and Installation of Aluminum Fence** for the Judiciary of Guam.

Interested and qualified vendors may request for printed or electronic copies of the RFP package from the Procurement Office, 1st Floor, Guam Judicial Center in Hagåtña, Guam beginning **Tuesday, January 10, 2023 from 8:00am to 5:00pm, Guam Standard Time, Monday to Friday, except Government of Guam holidays.**

All Proposals must be submitted to the Procurement Office **no later than 2:00 pm, January 30, 2023 (Guam Standard Time). Late proposals will not be considered.**

For any periodic updates of the RFP please visit the Judiciary's website <http://guamcourts.org>.

For more information or to request for electronic copies of the RFP, please contact the **Procurement Office at (671) 475-3175/3393/3141/3290 or email [jpcpeda@guamcourts.org](mailto:jpcpeda@guamcourts.org) and/or [mantonio@guamcourts.org](mailto:mantonio@guamcourts.org).**

/s/ **KRISTINA L. BAIRD**  
 Administrator of the Courts

\*This notice is paid with Government of Guam funds by the Judiciary of Guam.  
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**GUAM REGIONAL TRANSIT AUTHORITY**  
**GOVERNMENT OF GUAM**  
 Lourdes A. Leon Guerrero, Honorable Governor (Maga'håga)  
 Joshua F. Tenorio, Honorable Lt. Governor (Sigundo Maga'låhi)  
 Richard Ybanez, Interim Executive Manager

**PUBLIC ANNOUNCEMENT**  
**Board of Directors Meeting Canceled**

The Guam Regional Transit Authority (GRTA) announces their Regular Board Meeting for January 2023 is Canceled due to no quorum.  
 Next Board Meeting TBD and will be announced to public at a later date.

For more information you may contact LeTrina Mantanona at 671-475-4620, Danielle Garcia at 671-300-0703 or email us at [ride@grta.guam.gov](mailto:ride@grta.guam.gov), Monday through Friday, 8am-5pm. Our Admin Office is closed on weekends and GovGuam Holidays.

**Operating Budget Revenues, Expenditures, Reserves**  
**As of December 31, 2022**

Unaudited	Fund Balance				Total Budget	Allocated Budget	ACTUALS	Variance	
	Annual Budget Operations	Equipment/Layon Carry over SWOF	Carryover ARPA	FY23 ARPA					
<b>Revenues:</b>									
Commercial Fees (Large)	9,318,705			0	9,318,705	2,348,826	2,434,439	85,613	3.6%
Others - Government/Commerc	788,267			0	788,267	198,687	199,866	1,179	0.6%
Residential Collection Fees	7,881,596			0	7,881,596	1,986,596	1,981,041	(5,554)	-0.3%
Host Community Fees	327,003			0	327,003	82,423	83,707	1,283	1.6%
Other Revenues	435,289			0	435,289	109,717	107,383	(2,334)	-2.1%
Interest Income	0			0	0	0	190	190	n/a
Prior Year Revenues	0			0	0	0	21,185	21,185	n/a
<b>Total revenues</b>	<b>18,750,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,750,860</b>	<b>4,726,248</b>	<b>4,827,812</b>	<b>101,563</b>	<b>2.15%</b>
ARPA Budget Allocation	0		9,008,811	3,000,000	12,008,811	980,083	980,083	0	0.00%
Fund Balance		1,479,157			1,479,157	0	0	0	
Transfer In - Recycling Revolv	400,000				400,000	100,000	100,000	0	
<b>Total Revenues/Transfers In/ARI</b>	<b>19,150,860</b>	<b>1,479,157</b>	<b>9,008,811</b>	<b>3,000,000</b>	<b>32,638,831</b>	<b>5,806,331</b>	<b>5,907,895</b>	<b>101,563</b>	<b>1.75%</b>
<b>Expenditures by Object:</b>									
Salaries and wages	3,484,215			0	3,484,215	731,232	689,338	(41,894)	-5.7%
<b>Contractual services:</b>									
Layon Operator	1,800,000			2,000,000	3,800,000	987,500	980,083	(7,417)	-0.8%
Layon Operations	615,378	66,271	8,811	0	690,460	190,814	190,278	(536)	-0.3%
Harmon Hauler Station Oper	2,400,000			1,000,000	3,400,000	850,000	883,949	33,949	4.0%
Ordot Postclosure care	2,000,000			0	2,000,000	500,000	500,000	0	0.0%
Recycling Programs	864,807			0	864,807	286,827	279,143	(7,684)	-2.7%
GEPA Appropriation	202,992			0	202,992	0	0	0	n/a
Contractual Employees	1,100,000			0	1,100,000	489,068	488,134	(934)	-0.2%
Vehicle Maintenance	1,146,564			0	1,146,564	286,641	319,958	33,317	11.6%
PUC/Rate Study Consultant/I	213,300	82,886		0	296,186	102,575	102,575	0	0.0%
Others	272,918		1,080,000	0	1,352,918	68,230	72,903	4,673	6.8%
<b>Total contractual services:</b>	<b>10,615,959</b>	<b>149,157</b>	<b>1,088,811</b>	<b>3,000,000</b>	<b>14,853,927</b>	<b>3,761,654</b>	<b>3,817,024</b>	<b>55,369</b>	<b>1.5%</b>
Receiver	60,000			0	60,000	37,084	37,084	0	0.0%
Travel	24,000			0	24,000	7,542	7,542	0	n/a
Supplies	584,342			0	584,342	146,086	160,852	14,767	10.1%
Worker's compensation	4,000			0	4,000	0	0	0	n/a
Drug testing	1,000			0	1,000	564	564	0	0.0%
Equipment	15,887			0	15,887	15,242	15,242	0	0.0%
Utilities - power	102,053			0	102,053	25,513	23,697	(1,816)	-7.1%
Utilities - water	18,214			0	18,214	4,554	2,173	(2,380)	-52.3%
Communications	55,700			0	55,700	13,925	14,851	926	6.6%
Capital outlays	380,635	1,330,000	7,920,000	0	9,630,635	95,159	95,159	0	0.0%
Miscellaneous	280,229			0	280,229	104,057	102,946	(1,111)	-1.1%
Reserves - Layon Landfill	200,000			0	200,000	50,000	50,000	0	n/a
Transfers to Host Community F	327,003			0	327,003	83,707	83,707	0	0.0%
Transfer out to General Fund (I	2,997,625			0	2,997,625	749,406	761,354	11,948	1.6%
Other Expenditures	4,990,689	1,330,000	7,920,000	0	14,240,688	1,295,755	1,318,087	22,333	1.7%
<b>TOTAL EXPENDITURES:</b>	<b>19,150,860</b>	<b>1,479,157</b>	<b>9,008,811</b>	<b>3,000,000</b>	<b>32,638,831</b>	<b>5,825,725</b>	<b>5,861,533</b>	<b>35,808</b>	<b>0.6%</b>
Excess (deficiency) of revenues over (under expenditures)							<b>46,362</b>		

**Note:**

This report is based on preliminary month end numbers and is subject to change based on DOA updates and accounting adjustments.  
 ARPA Funds revenues are allocated based on when they are expended.  
 Bad debt expense was based on FY2022 write off approximately 3% of Residential Revenues.  
 Public Law 36-107 allocated to GEPA \$202,992 to fund duties and responsibilities related to the closure, monitoring and opening of the island's landfill.  
 P.L. 36-107 allocated \$18,750,860 to fund GSWA's budget.  
 P.L. 36-115 allocated \$400,000 to from the Recycling Revolving Fund to GSWA to fund the Residential Recycling Program and is a continuing appropriation.

**GUAM SOLID WASTE AUTHORITY FUNDS**

**FUND BALANCE as of December 31, 2022**

*Unaudited*

	Operational	Ordot	
	Fund	Post Closure	Total
	Fund	Fund	Total
Projected Fund Balance, September 30, 2022, <i>(unaudited)</i>	6,572,651	3,617,798	10,190,449
<i>Revenues/Other Sources:</i>	5,907,895	500,113	6,408,008
<i>Expenditures/Reserves:</i>	5,861,533	652,930	6,514,463
<i>Net Operating Budget</i>	46,362	-152,816	-106,455
<i>Add back:</i>			
<i>Capital Outlay - Equipment Replacement reserves</i>			
<i>set asides</i>	95,159	0	95,159
<i>Layon Reserves</i>	50,000	0	50,000
<b>Total Net change in Fund Balance</b>	<b>191,520</b>	<b>-152,816</b>	<b>38,704</b>
Ending Fund Balance, December 31, 2022 <i>(unaudited)</i>	6,764,171	3,464,982	10,229,153



Operating Budget Revenues, Expenditures, Reserves

As of December 31, 2022

Unaudited

	FY2023 Actuals to Date	FY2022 Actuals to Date	Variance	% Increase (Decrease)
<b>Revenues:</b>				
Commercial Fees (Large)	2,434,439	2,392,076	42,363	1.8%
Others - Government/Commercial Fees	199,866	241,774	-41,908	-17.3%
Residential Collection Fees (net 3%)	1,981,041	1,940,927	40,114	2.1%
Host Community Fees	83,707	84,045	-338	-0.4%
Other Revenues	107,383	135,103	-27,720	-20.5%
Interest Income	303	768	-465	-60.5%
Prior Year Revenues	21,185	0	21,185	n/a
<b>Total Revenues</b>	<b>4,827,924</b>	<b>4,794,693</b>	<b>33,231</b>	<b>0.7%</b>
ARPA Budget Allocation	980,083	487,566	492,517	101.0%
Transfers In- Reimb from Cell 3	0	850,194	-850,194	-100.0%
Transfers In - Recycling Revolving Fund	100,000	0	100,000	n/a
<b>Total Revenues/Transfers In:</b>	<b>5,908,007</b>	<b>6,132,453</b>	<b>-224,446</b>	<b>-3.7%</b>
<b>Expenditures by Object:</b>				
Salaries and wages - regular	450,332	406,284	44,048	10.8%
Salaries and wages - overtime	56,028	40,217	15,811	39.3%
Salaries and wages - fringe benefits	182,978	168,720	14,258	8.5%
	689,338	615,221	74,117	12.0%
<b>Contractual services:</b>				
Layon Operations	980,083	964,662	15,421	1.6%
Layon Others	190,278	154,217	36,061	23.4%
Harmon Hauler Station Operations	883,949	829,516	54,433	6.6%
Ordot Postclosure care (OPCC)	652,930	657,468	-4,539	-0.7%
Recycling/Other Programs	279,143	257,718	21,425	8.3%
GEPA Appropriation	0	0	0	n/a
Contractual Employees	488,134	344,056	144,078	41.9%
Vehicle Maintenance	319,958	206,333	113,626	55.1%
PUC/Legal Expenses	102,575	115,500	-12,925	-11.2%
Other Contractual	72,903	52,139	20,764	39.8%
<b>Total Contractual</b>	<b>3,969,951</b>	<b>3,581,609</b>	<b>388,345</b>	<b>10.8%</b>
Receiver	37,084	54,000	-16,916	-31.3%
Travel	7,542	2,137	5,405	252.9%
Supplies	160,852	112,296	48,556	43.2%
Worker's compensation	0	0	0	n/a
Drug testing	564	43	521	1210.6%
Equipment	15,242	4,770	10,472	219.5%
Utilities - power	23,697	23,275	422	1.8%
Utilities - water	2,173	2,991	-818	-27.3%
Communications	14,851	14,273	578	4.0%
Capital outlays	0	0	0	n/a
Miscellaneous	102,946	92,047	10,899	11.8%
Reserves	0	0	0	n/a
Transfers to Host Community Fund	83,707	84,045	-338	-0.4%
Transfer out to General Fund (Debt Service), Cell 3 Expenses	761,354	760,958	396	0.1%
Other Expenditures	1,172,928	1,096,837	76,094	6.9%
<b>TOTAL EXPENDITURES:</b>	<b>5,869,303</b>	<b>5,347,667</b>	<b>521,639</b>	<b>9.8%</b>
Excess (deficiency) of revenues over (under expenditures)	38,704	784,786	-746,082	-95.1%
Other financing sources (uses),				
Transfers in from other funds	0	0	0	
Transfers out to other funds	0	0	0	
Total other financing sources (uses), net	0	0	0	
<b>Net Change in Fund Balance:</b>	<b>38,704</b>	<b>784,786</b>	<b>-746,082</b>	<b>-95.1%</b>
Beginning Fund Balance, 09-30 (unaudited)	10,190,449	9,987,486	202,963	2.0%
<b>Ending Fund Balance, December (unaudited)</b>	<b>10,229,153</b>	<b>10,772,272</b>	<b>-543,119</b>	<b>-5.0%</b>

Note:

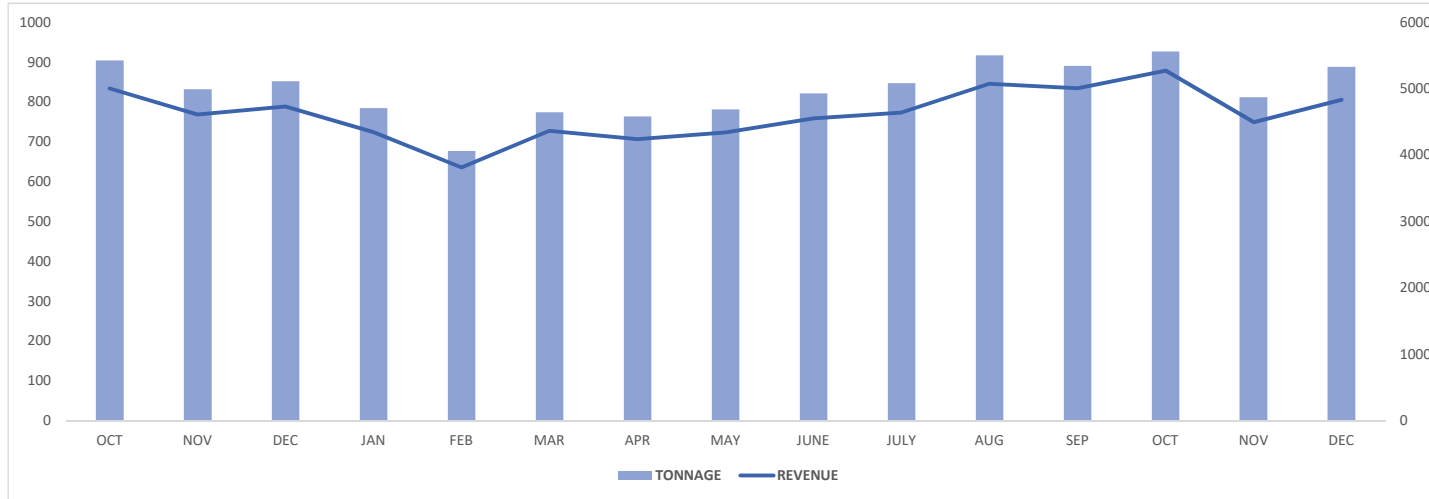
This report is based on preliminary month end numbers and is subject to accounting adjustments.

**Commercial/Military Revenue & Tonnage**

**Period October 2021 - December 2022**

**Fifteen (15) Months**

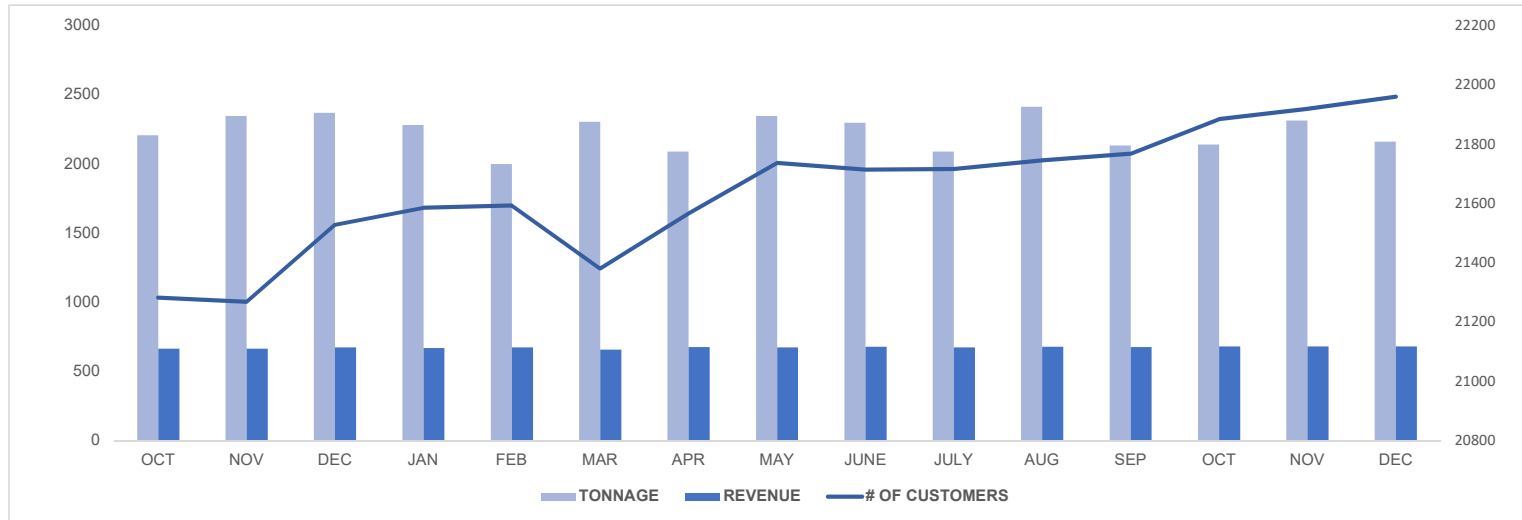
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEP	OCT	NOV	DEC
TONNAGE	5,430	4,997	5,113	4,709	4,065	4,646	4,583	4,693	4,930	5,084	5,508	5,347	5,562	4,874	5,333
REVENUE \$	\$ 834	\$ 769	\$ 789	\$ 725	\$ 636	\$ 728	\$ 707	\$ 724	\$ 759	\$ 774	\$ 846	\$ 835	\$ 879	\$ 750	\$ 806



**Residential Revenue & Tonnage**  
**October 2021 - December 2022**

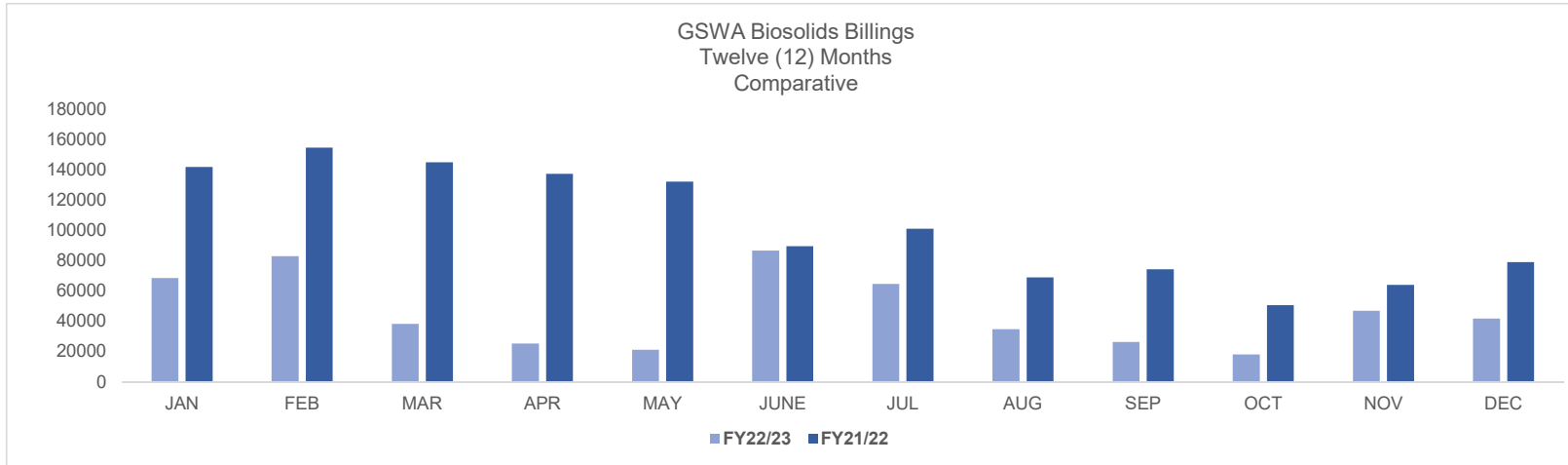
**Fifteen (15) Months**

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEP	OCT	NOV	DEC
TONNAGE	2,207	2,347	2,370	2,281	1,998	2,304	2,088	2,347	2,297	2,089	2,414	2,133	2,141	2,314	2,160
REVENUE	\$ 663	\$ 663	\$ 674	\$ 668	\$ 674	\$ 657	\$ 676	\$ 673	\$ 678	\$ 674	\$ 677	\$ 675	\$ 681	\$ 680	\$ 681
# OF CUSTOMER	21,281	21,268	21,528	21,585	21,593	21,380	21,566	21,736	21,714	21,716	21,745	21,767	21,884	21,919	21,960



**Billings Comparative  
Twelve (12) Months Comparative**

	JAN	FEB	MAR	APR	MAY	JUNE	JUL	AUG	SEP	OCT	NOV	DEC
FY22/23	\$ 68,668	\$ 82,964	\$ 38,424	\$ 25,468	\$ 21,457	\$ 86,755	\$ 64,783	\$ 35,015	\$ 26,430	\$ 18,316	\$ 47,135	\$ 41,967
FY21/22	\$ 141,856	\$ 154,538	\$ 144,941	\$ 137,254	\$ 132,140	\$ 89,595	\$ 101,208	\$ 69,096	\$ 74,370	\$ 50,803	\$ 64,098	\$ 79,087



Stockpile of sludge in a temporary drying bed that will likely be disposed during this fiscal year estimated to be around \$340,000.  
We are expecting a decrease between 50% to 70% of the Northern District plant for the remainder of the fiscal year.

**KEY INDICATORS**  
**As of December 31, 2022**

Indicators	Target	Oct-22	22-Nov	Dec-22
Days in Cash	90	60.2	61.11	Pending
Collection Ratio				
* Month to Date	98%	98%	107%	97%
* Year to Date	98%	98%	102%	101%
Account Receivable Days	60	66.72	64.57	Pending
Account Payable Days	40 days	31	31	Pending
Residential Customers	21,691	21884	21909	21960
Trucks Procured/Purchased - FY2022	3	3	3	3
Trucks Procured/Purchased - FY2023	10	3	3	3
Plastic	5%	8%	8%	Pending
Contamination Rate	25.0%	78%	74%	Pending